## **Λ D W Λ Y S**

#### PRESENTATION MATERIAL FEBRUARY 2022 FEBRUARY 10, 2022

TOKYO STOCK EXCHANGE FIRST SECTION ADWAYS INC. Director and Chairman, Haruhisa Okamura

STOCK CODE: 2489

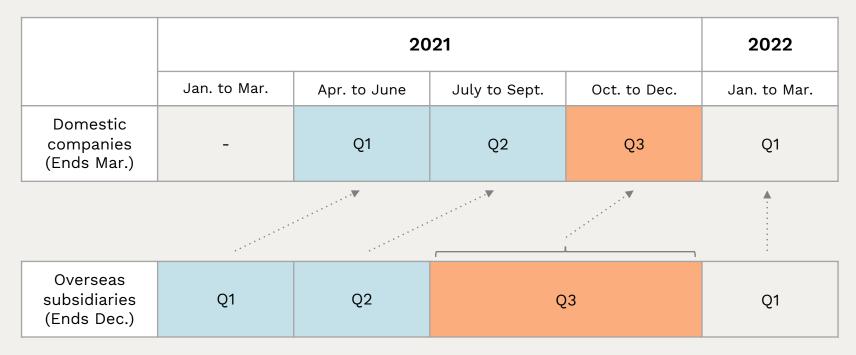
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## Contents



#### Change of Fiscal Year-End (Last Day of Business Year) (Disclosure on April 22, 2021)

"FY2021" will be a 9-month period for domestic companies and a 12month period for overseas subsidiaries (because the accounting periods of our overseas subsidiaries end in December from before the change).



Domestic companies and overseas subsidiaries will have the same 12-month period from January 1, 2022, to December 31, 2022, in FY2022, and similarly thereafter.

## **Note on Terms**

- The Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) is in effect from the beginning of fiscal 2021. Accordingly, "Net Sales" under the old standard are expressed as "Gross Sales'.'
- For comparison between the fiscal year ended December 2021 and the fiscal year ended March 2021 and before, gross sales for the fiscal year ended March 2021 (nine months for domestic companies), December 2021 (12 months for domestic companies), third quarter of the fiscal year ended March 2021 (six months for overseas subsidiaries) and December 2021 (including quarterly and cumulative period) and net sales for the fiscal year ended March 2021 (including quarterly and cumulative period) have been included as reference figures, but please note that these are not official audited figures.
- The fiscal year ended March 2021 (nine months for domestic companies) is the cumulative figures of the third quarter of the fiscal year ended March 2021 plus the overseas subsidiary figures of the fourth quarter (accounting period), the fiscal year ended December 2021 (12 months for domestic companies) is the cumulative figures of the fiscal year ended December 2021 plus the domestic company figures of the fourth quarter of the fiscal year ended March 2021 (accounting period) and the third quarter of the fiscal year ended March 2021 (accounting period) and the third quarter of the fiscal year ended March 2021 (accounting period) and the third quarter of the fiscal year ended March 2021 (accounting period) is the third quarter of the fiscal year ended March 2021 (accounting period) plus the overseas subsidiary figures of the fourth quarter (accounting period). See next page for details.
- Gross profit margin, SG&A expense margin, operating profit margin, ordinary profit margin, profit margin (profit margin attributable to owners of parent), sales cost margin and posting cost margin are expressed as a percentage of the gross sales above.

## **Note on Terms**

This presentation's accounting periods (including reference figures) compare with accounting periods as follows.

Accounting period	Audited?		20	20							
		overseas subsidiaries	Jan-Mar	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Jul-Sep	Oct-Dec	
Ended Dec 2021	Yes	Domestic (9 months)	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	
(FY2021)	(excl. gross sales)	Overseas (12 months)	Q1	Q2	Q3	Q4	Q1	Q2	Ç	23	Same period
Ended Mar 2021 (FY2020)	No	Domestic (9 months)	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	compar ison
(9 months for domestic companies)	(reference figures)	Overseas (12 months)	Q1	Q2	Q3	Q4	Q1	Q2	ç	<u>)</u> 3	
Ended Dec 2021 (FY2021)	No	Domestic (12 months)	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	
(12 months for domestic companies)	(reference figures)	Overseas (12 months)	Q1	Q2	Q3	Q4	Q1	Q2	ç	<u>2</u> 3	Same
Ended Mar 2021	Yes	Domestic (12 months)	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	compar ison
(FY2020)	(excl. net sales)	Overseas (12 months)	Q1	Q2	Q3	Q4	Q1	Q2	ç	23	
Q3 of FY ended Dec	Yes	Domestic (3 months)	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	
2021 (FY2021 Q3)	(excl. gross sales)	Overseas (6 months)	Q1	Q2	Q3	Q4	Q1	Q2	ç	23	Same
Q3 of FY ended Mar 2021	No	Domestic (3 months)	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	compar ison
(FY2020 Q3) (6 months for overseas subsidiaries)	(reference figures)	Overseas (6 months)	Q1	Q2	Q3	Q4	Q1	Q2	Ç	23	

\*FY2021 (12 months for domestic companies) includes January to March 2021 for domestic companies in the fiscal year ended December 2021.

Chapter1 : Full Year FY2021 results



### FY2021 Initial Forecast and Actual Performance (April 1, 2021 – December 31, 2021)

(JPY mn)

	Gross sales (Reference)	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
FY2021 Forecasts*	41,236	9,000	1,200	1,560	950
Results (cumulative)	42,930	9,697	1,298	1,699	1,029
Achievement rate**	104.1%	107.8%	108.2%	109.0%	108.3%

\*Initial forecasts are the figures announced on Nov. 1, 2021, in a press release concerning revision of the performance forecasts and dividend forecasts. \*\*Figures are rounded off to the first decimal place.

Gross sales	Domestic ad business and overseas business sales exceeded performance forecasts due to our domestic manga app, Hakuhodo DY Group collaboration and Taiwan app ads growing.
Operating profit	Operating profit increased due to net sales and gross profit growing significantly in addition to investment not progressing as much as initially planned.
Profit attributable to owners of parent	Increased as operating profit increased. *Investment here refers to spending different from past spending (new investment).

## Investment in Humans, Businesses and Machines

Initial Plan: to invest approx. JPY 410 mn in FY2021

Business year	Investment amount (Forecasts)	Operating profit when investment made (Forecasts Nov. 1, 2021)	Operating profit when investment not made (Forecasts)
FY2021	Approx.	Approx.	Approx.
(9-month period)	JPY 410 mn	JPY 1,200 mn	JPY 1,610 mn

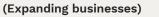


Investment in humans

(Bolstering the workforce)



Investment in businesses





Investment in machines

(Boosting operational efficiency)

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#### Results: invested approx. JPY 370 mn in FY2021

Business year	Investment amount (Result)	Operating profit when investment made (Result)	Operating profit when investment not made (Result)
FY2021	Approx.	Approx.	Approx.
(9-month period)	JPY 370 mn	JPY 1,300 mn	JPY 1,670 mn

Operating profit increased significantly due to a large increase in gross sales and gross profit in addition to investment not progressing as much as initially planned.

\* Investment here refers to spending different from past spending (new investment).

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\* "Operating profit when investment not made" refers to operating profit when investment was not made.

## Annual Results (YoY) Domestic 9-month Period

(JPY mn)

	FY2021 Result	YoY FY2020 Reference Value (Domestic 9-month period)										
		Reference value	Change	Change (%)								
Gross sales	42,930	35,895	+7,034	+19.6%								
Net sales	9,697	7,896	+1,800	+22.8%								
Gross profit	7,958	6,647	+1,311	+19.7%								
SG&A expenses	6,659	5,518	+1,141	+20.7%								
Operating profit	1,298	1,128	+169	+15.1%								
Ordinary profit	1,699	1,337	+361	+27.0%								
Profit attributable to owners of parent	1,029	904	04 +124 +13.7%									
Gross       Domestic 9-month Period       Operating       Domestic 9-month Period         sales       YoY       Increased       JPY +7,034 mn (+19.6%)       Profit       YoY       Increased       JPY +169 mn (+15)												

\*FY2020 (9 months for domestic companies) is the cumulative figures of the third quarter of the fiscal year ended March 2021 plus the overseas subsidiary figures of the fourth quarter (accounting period).

## Gross Sales (YoY Change) Domestic 9-month Period



#### Domestic · · · JPY 32,503 mn -Advertising

YoY: JPY +3,824 mn (+13.3%) (Domestic 9-month Period)

**Smartphone** · · · JPY 20,009 mn (Mainly app advertising)

YoY: JPY +1,835 mn (+10.1%) (Domestic 9-month Period)

Increased due to significant increase in gross sales of UNICORN as well as growth in manga app and Hakuhodo DY Group collaboration. That of game app remained mostly flat.

#### PC · · · · · · · · JPY 12,494 mn

(PC web advertising and smartphone web advertising)

#### YoY: JPY +1,989 mn (+18.9%)

(Domestic 9-month Period)

Increased due to major increase in gross sales of finance clients like credit cards and consumer finance despite slight decrease in EC.

#### Overseas · · · · JPY 9,149 mn

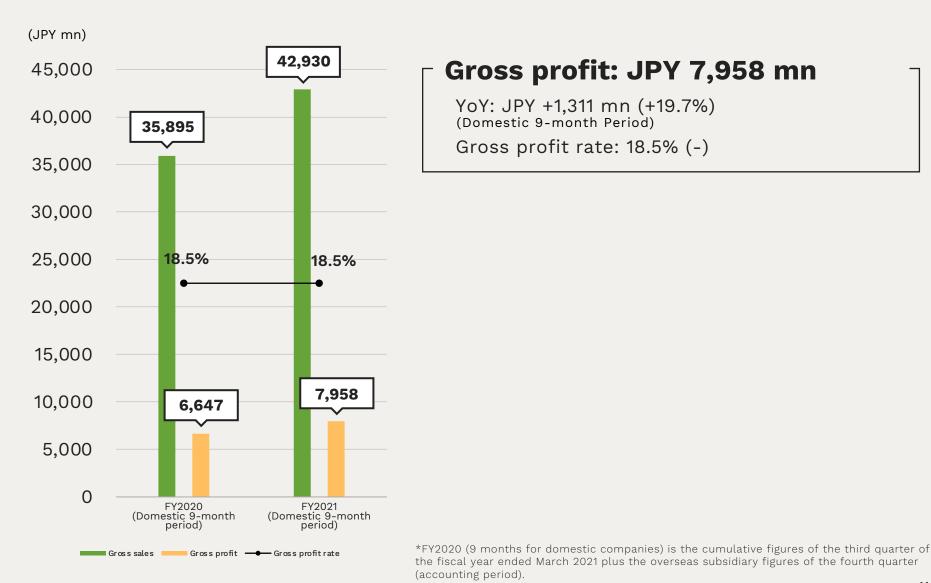
#### YoY: JPY +3,232 mn (+54.6%)

Advertising spend increased as a result of Chinese clients strengthening overseas expansion. App advertising grew in Taiwan.

\*FY2020 (9 months for domestic companies) is the cumulative figures of the third quarter of the fiscal year ended March 2021 plus the overseas subsidiary figures of the fourth quarter (accounting period).

\*Domestic advertising compares April to December 2021 and April to December 2020 while overseas business compares January to December 2021 and January to December 2020.

## Gross Profit (YoY Change) Domestic 9-month Period



## SG&A Expenses (YoY Change) Domestic Period



#### SG&A expenses: JPY 6,659 mn

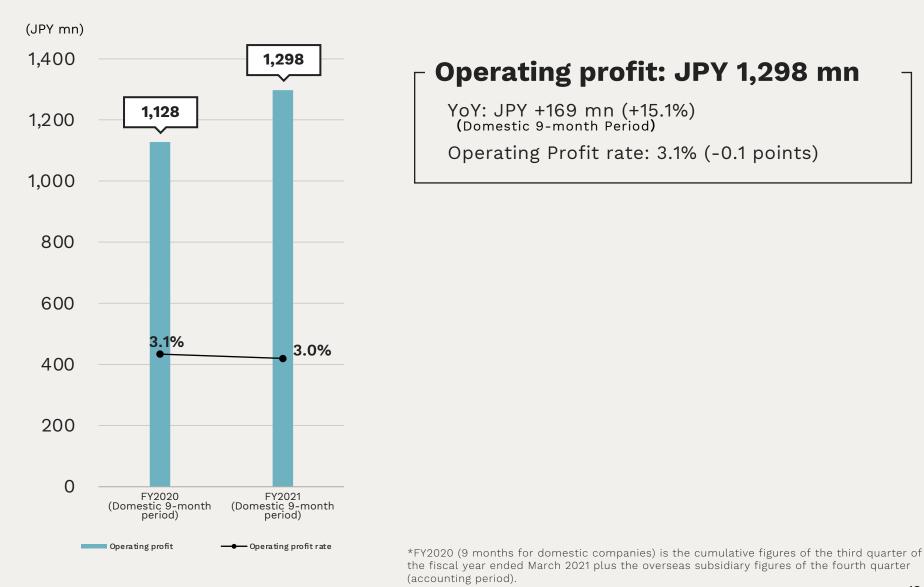
YoY: JPY +1,141 mn (+20.7%) (Domestic 9-month Period) SG&A to sales ratio: 15.5% (+0.1 points)

#### **Main Factors of Increase**

Education expenses: Approx. JPY +875 mn

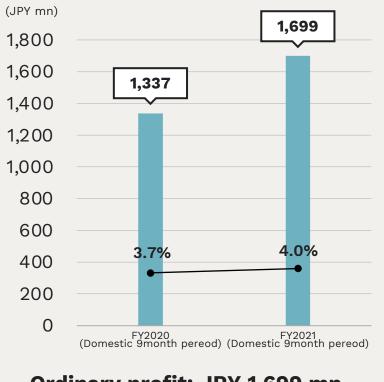
\*FY2020 (9 months for domestic companies) is the cumulative figures of the third quarter of the fiscal year ended March 2021 plus the overseas subsidiary figures of the fourth quarter (accounting period).

## Operating Profit (YoY Change) Domestic Period



#### Ordinary Profit (YoY Change)

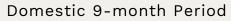
Domestic 9-month Period

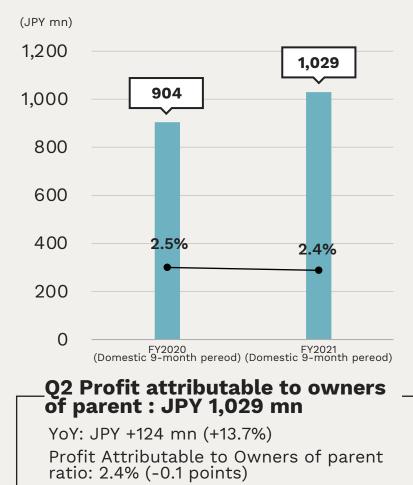


#### **Ordinary profit: JPY 1,699 mn** YoY: JPY +361 mn (+27.0%)

Ordinary Profit rate: 4.0% (+0.3 points)

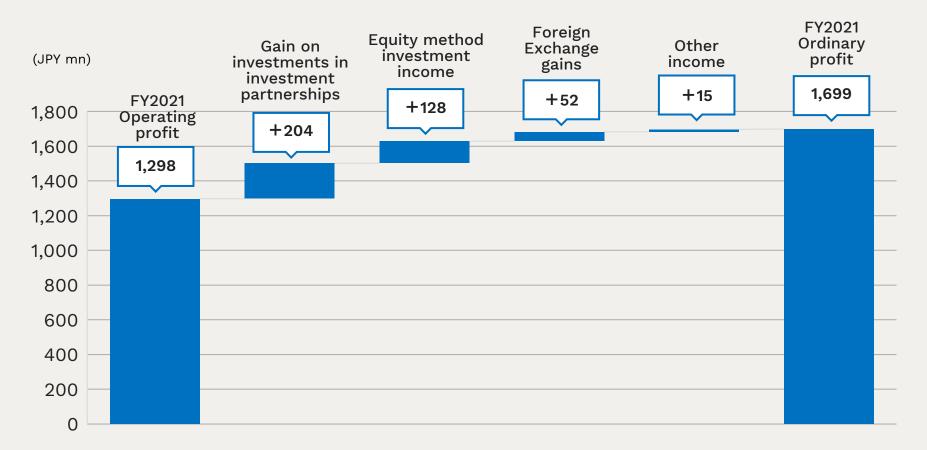
#### Profit Attributable to Owners of Parent (YoY Change)





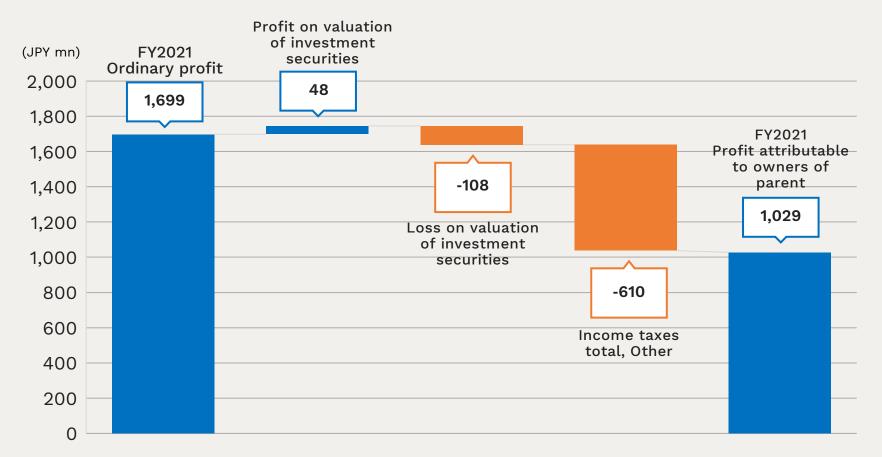
\*FY2020 (9 months for domestic companies) is the cumulative figures of the third quarter of the fiscal year ended March 2021 plus the overseas subsidiary figures of the fourth quarter (accounting period).

## **Breakdown of FY2021 Ordinary Profit**



Gain on investments in investment partnerships ••••••••••••••••••••••••••••••••••••	•	•	• •	JPY +204 mn
Equity method investment income • • • • • • • • • • • • • • • • • • •	•	• •	• •	JPY +128 mn
Foreign Exchange gains • • • • • • • • • • • • • • • • • • •	•	• •	• •	JPY +52 mn
Other income ••••••••••••••••••••••••••••••••••••	•	• •	• •	JPY +15 mn

# Breakdown of FY2021 Profit Attributable to Owners of Parent



Profit from sale of investment securities •	•	•	•	•	•	•	•	•	•	•	•	•	• •	•	•	•	• •	•	•	• •	•	JPY	48 mn
Loss on valuation of investment securities	•	•	•	•	•	•	•	•	•	•	•	•	• •	•	•	•	• •	•	•	• •	•	JPY ·	-108 mn
Income taxes total, Other •••••••	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	• •	•	•	• •	•	JPY ·	-610 mn

## Annual Results (YoY) Domestic 12-month period

(JPY mn)

	FY2021 Reference value		YoY FY2020	
	(Domestic 12-month period)	Result	Change	Change (%)
Gross sales	56,055	49,020	+7,034	+14.4%
Net sales	10,078	8,767	+1,311	+15.0%
Gross profit	8,282	7,141	+1,141	+16.0%
SG&A expenses	1,796	1,626	+169	+10.5%
Operating profit	2,227	1,866	+361	+19.4%
Ordinary profit	1,546	1,422	+124	+8.7%

Gross <sub>YoY</sub> Increased JPY +7,034 mn (+14.49 sales	<b>Operating</b> YoY <b>Increased JPY +169 mn</b> (+10.5%) <b>profit</b>
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\*FY2021 (12 months for domestic companies) is reference figures that combine results from that year with domestic companies' figures from the fourth quarter of the fiscal year ended March 2021 (accounting period).

# Annual Trend of Gross sales • Operating profit (FY2006-FY2021 • YoY Change)



\*FY2021 (12 months for domestic companies) is reference figures that combine results from that year with domestic companies' figures from the fourth quarter of the fiscal year ended March 2021 (accounting period).

Chapter2 : Third quarter results

# FY2021Q3 Performance

## Quarterly Results (QoQ) Overseas 6-month period

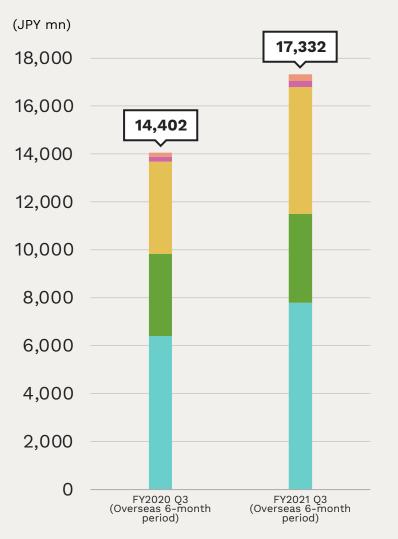
(JPY mn)

	FY2021 Q3	-	QoQ FY2021 Q3 Reference value (Overseas 6-month period)										
		Reference value	Change	Change(%)									
Gross sales	17,332	14,402	+2,929	+20.3%									
Net sales	3,932	3,124	+807	+25.9%									
Gross profit	3,312	2,653	+659	+24.8%									
SG&A expenses	2,804	2,206	+598	+27.1%									
Operating profit	507	446	+61	+13.7%									
Ordinary profit	612	471	+141	+29.9%									
Profit attributable to owners of parent	326	313	+12	+4.1%									
Gross Overseas 6-month period Sales Overseas 6-month period Operating Overseas 6-month period Overseas 6-month period													

\* FY2020 Q3 (6 months for overseas subsidiaries) is the figures of the third quarter of the fiscal year ended March 2021 (accounting period) plus overseas subsidiary figures of the fourth quarter of the fiscal year ended March 2021 (accounting period).

## Gross Sales (QoQ Change) Overseas 6-month period

PC



Smartphone PC(including web browser) Overseas Media contents Other

#### Domestic Advertising · · · · JPY 11,511 mn –

QoQ: JPY +1,673 mn (+17.0%)

**Smartphone** (Mainly app advertising) •••• JPY 7,691 mn

#### QoQ: JPY +1,283 mn (+20.0%)

(Overseas 6-month Period)

Increased due to significant increase in gross sales of UNICORN as well as growth in manga app and Hakuhodo DY Group collaboration. That of game app remained mostly flat.

#### · · · JPY 3,819 mn

(PC web advertising and smartphone web advertising)

#### QoQ: JPY +390 mn (+11.4%)

(Overseas 6-month Period)

Several credit card campaigns' advertising spend increased. EC increased due to some beauty clients' gross sales growing.

#### Overseas · · · · · JPY 5,284 mn⁻

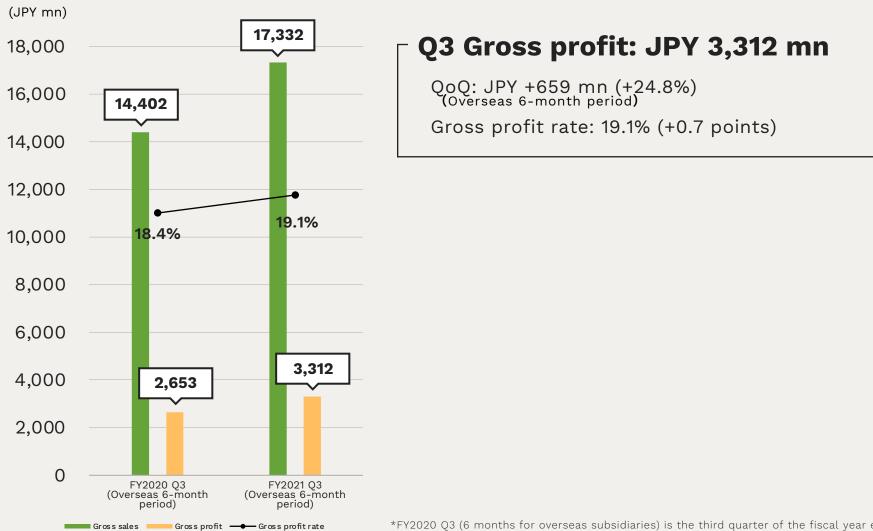
#### QoQ: JPY +1,443 mn (+37.6%)

(Overseas 6-month Period)

Advertising spend increased as a result of Chinese clients strengthening overseas expansion. App advertising grew in Taiwan.

\* FY2020 Q3 (6 months for overseas subsidiaries) is the figures of the third quarter of the fiscal year ended March 2021 (accounting period) plus overseas subsidiary figures of the fourth quarter of the fiscal year ended March 2021 (accounting period).

## Gross Profit (QoQ Change) Overseas 6-month period



\*FY2020 Q3 (6 months for overseas subsidiaries) is the third quarter of the fiscal year ended March 2021 (accounting period) plus overseas subsidiary figures of the fourth quarter of the fiscal year ended March 2021 (accounting period).

## SG&A Expenses (QoQ Change) Overseas 6-month period



#### Q3 SG&A expenses: JPY 2,804 mn -

QoQ: JPY +598 mn (+27.1%) (Overseas 6-month period)

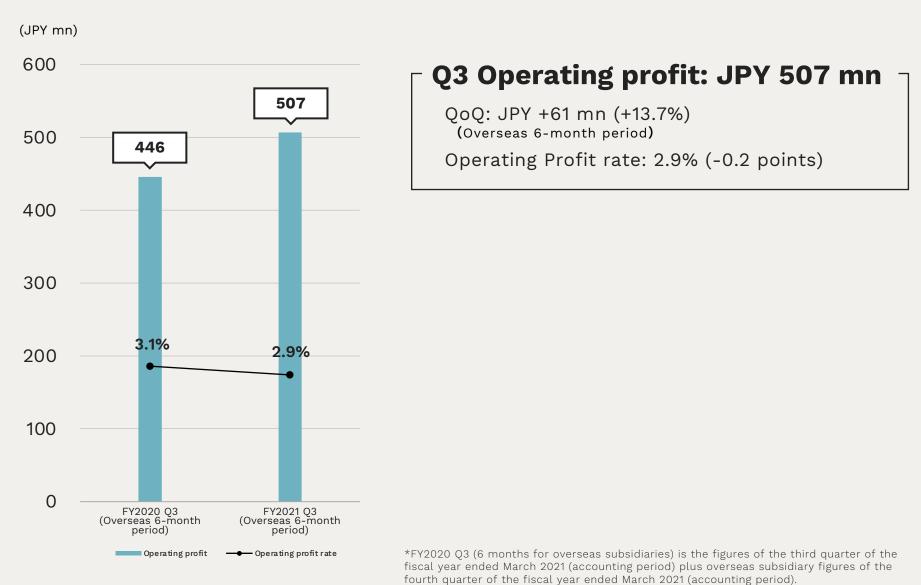
SG&A to sales ratio: 16.2% (+0.9 points)

#### **Main Factors of Increase**

• Increase in personnel expenditure and recruiting & education expenses: Approx. JPY +481 mn

\*FY2020 Q3 (6 months for overseas subsidiaries) is the figures of the third quarter of the fiscal year ended March 2021 (accounting period) plus overseas subsidiary figures of the fourth quarter of the fiscal year ended March 2021 (accounting period).

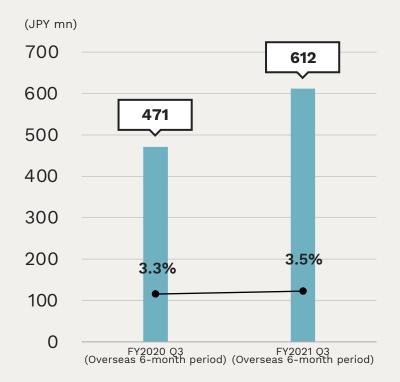
## **Operating Profit (QoQ Change)**<sup>Overseas 6-month</sup>



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#### Ordinary Profit (QoQ Change)

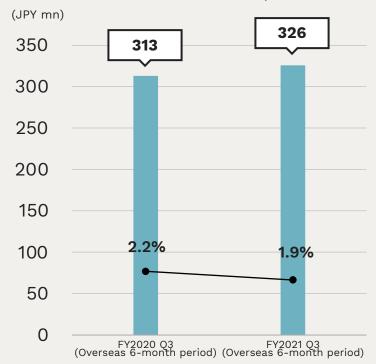
Overseas 6-month period





#### Profit Attributable to Owners of Parent (QoQ Change)

Overseas 6-month period

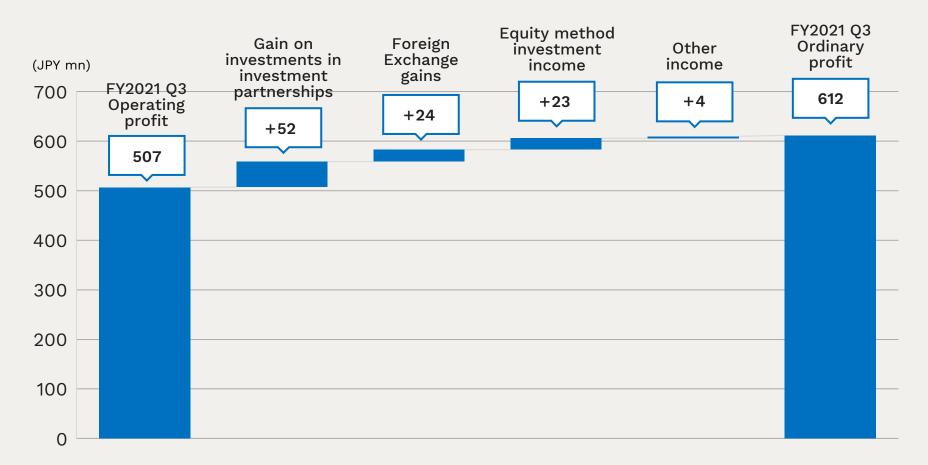


## Q3 Profit attributable to owners of parent : JPY 326 mn

QoQ: JPY +12 mn (+4.1%) (Overseas 6-month period) Profit Attributable to Owners of parent ratio: 1.9% (-0.3 points)

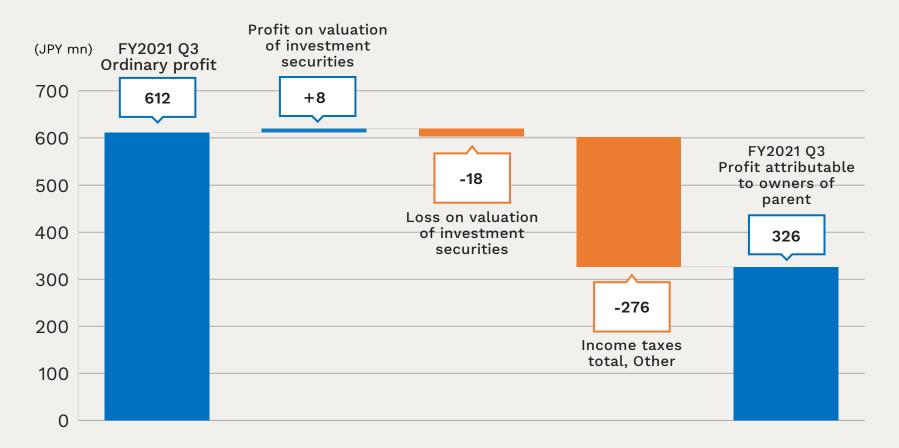
\*FY2020 Q3 (6 months for overseas subsidiaries) is the figures of the third quarter of the fiscal year ended March 2021 (accounting period) plus overseas subsidiary figures of the fourth quarter of the fiscal year ended March 2021 (accounting period).

## Breakdown of FY2021 Q3 Ordinary Profit



Gain on investments in investment partnerships •••••••••••••••••••••••••••••••••	JPY +52 mn
Foreign Exchange gains ••••••••••••••••••••••••••••••••	JPY +24 mn
Equity method investment income	JPY +23 mn
Other income	JPY +4 mn

#### Breakdown of FY2021 Q3 Profit Attributable to Owners of Parent



Profit on valuation of investment securities	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	JPY	8 mn
Loss on valuation of investment securities	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	JPY	-18 mn
Income taxes total, Other •••••••		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	JPY	-276 mn

Third quarter

# FY2021 Shareholder Returns



## **Shareholder Returns**

## FY2021 JPY **5.17** per share

#### **Dividend Policy**

For the three-year period starting from the fiscal year ended December 2021 (through the fiscal year ending December 2023), we aim to pay a dividend per share using that fiscal year as the dividend payout ratio excluding the first fiscal year (21% for the current fiscal year because it is the 22nd fiscal year) or based on a dividend of 2.70 yen per share, increased by 0.10 yen per share each year, whichever is higher.

#### Regular Dividend Policy (FY2021 – FY2023)



Dividend payout ratio of 21%

JPY 2.70 per share

Whichever is higher

FY2022

Dividend payout ratio of 22%

JPY 2.80 per share

Whichever is higher

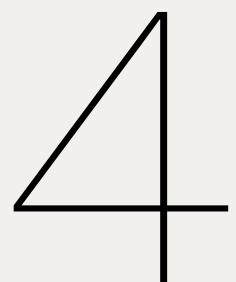
FY2023

Dividend payout ratio of 23%

JPY 2.90 per share

Whichever is higher

\*Please note that the dividend policy is subject to change based on major performance fluctuation, large-scale M&A and other management changes.



Chapter4 : Forecasts



## FY2022 Consolidated Performance Forecast Values (January 1, 2022 – December 31, 2022)

					(JPY mn)
	Gross sales (Reference)	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
FY2022 Forecast (Domestic 12-month period)	58,000	13,500	1,100	1,400	700

#### FY2021 Reference Value (Domestic 12-month period)

(JPY mn)

	Gross sales (Reference)	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent
FY2021 Reference value (Domestic 12-month period)	56,055	-	1,796	2,227	1,546

\*FY2021 reference value (12 months for domestic companies) is reference figures combining the results from that year with domestic companies' fourth quarter of the fiscal year ended March 2021 (accounting period).

\*Net sales for the fiscal year ended December 2021 (12 months for domestic companies) are not listed as January to March 2021 was prior to the Accounting Standard for Revenue Recognition coming into effect.

\*FY2021 reference value (12 months for domestic companies) above is reference figures that do not include change or rate of change as this fiscal year was when we changed our accounting period, making domestic companies' accounting period only nine months.

## Investment in Humans, Businesses and Machines

#### Initial Plan: to invest approx. JPY 520 mn in FY2022

Business year		ment amount al forecasts)	Operating profi Investment r		Operating profit when investment not made
FY2022 Forecast (Domestic 12-month period)		pprox. 520 mn	Approx JPY 1,100		Approx. JPY 1,620mn
FY2021 Reference value (Domestic 12-month period)		pprox. 7370 mn	Approx JPY 1,790		Approx. JPY 2,160 mn
Investment in hu (Bolstering the work) Approx. JPY 240 m	kforce)	(Expa	nent in businesses nding businesses) DROX. 90 MN	2522	Investment in machines (Boosting operational efficiency) Approx. JPY 190 mn

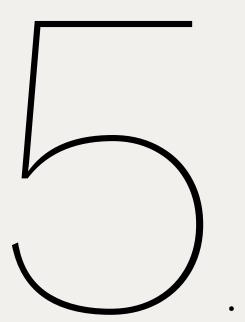
#### We will solidify our ad business' foundation by investing in humans, businesses and machines

\* Investment here refers to spending different from past spending (new investment).

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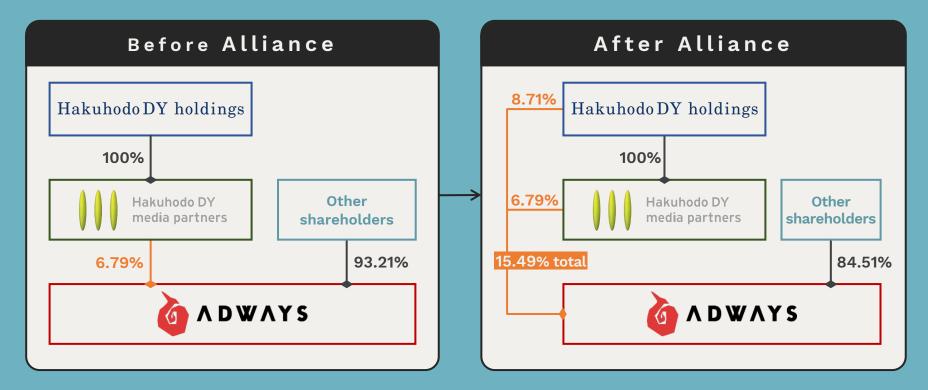
\* "Operating profit when investment not made" refers to operating profit when investment was not made. 32

Third quarter





## Entered a Capital Alliance with Hakuhodo DY Holdings



In November 2019, we entered into a capital and business alliance with Hakuhodo DY Media Partners, increasing our sales and number of advertising campaigns acquired. Then in November 2021, we entered into a capital alliance agreement with Hakuhodo DY Holdings, the parent company of Hakuhodo DY Media Partners, to build a stronger, more long-term partnership.

\*The percentages indicate voting rights as of December 31, 2021.

## Capital Alliance for a Stronger Strategic Partnership

Combining our group's operation, creation and development capabilities with Hakuhodo DY Group's integrated TV/digital planning and marketing strategy design expertise to build a stronger collaborative structure



Integrated TV/digital planning and marketing strategy design expertise

Operation, creation and development capabilities

## Certified by Japan's Joint Industry Committee for Digital Advertising Quality & Qualify (JICDAQ)



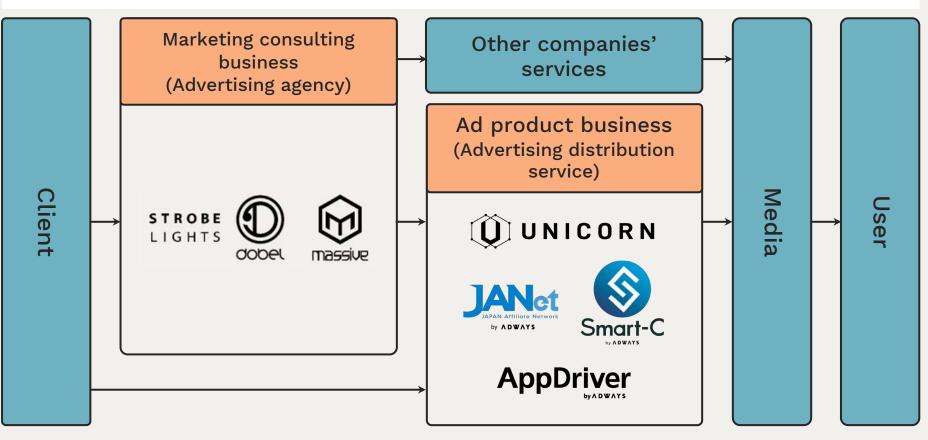


Adways and UNICORN have been certified as qualified operators by JICDAQ according to its certification standards for business processes related to "exclusion of invalid distribution, including ad fraud," and "ensuring brand safety according to the quality of advertising destinations."

Third quarter

## **Advertising business**

#### **Classification of Advertising Business**



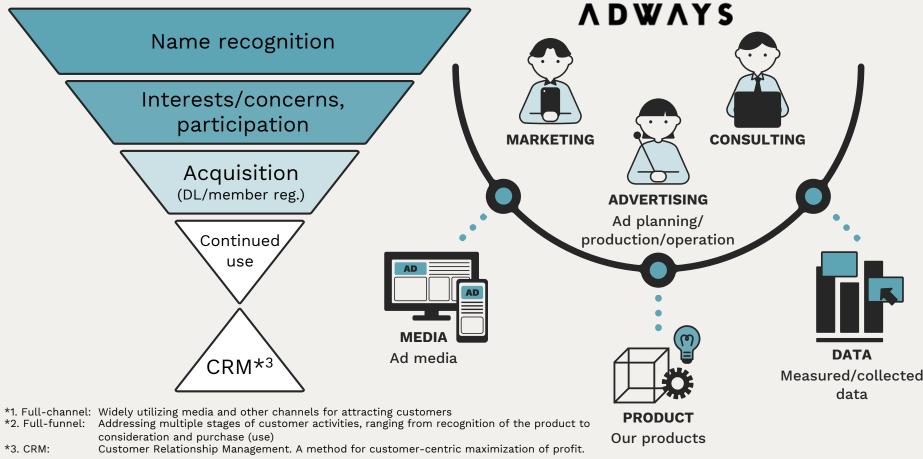
We classify our ad business into a marketing consulting business that also sells other companies' services and an ad product business that operates our ad distribution service.

## Marketing consulting business

Comprehensive app & web marketing support business

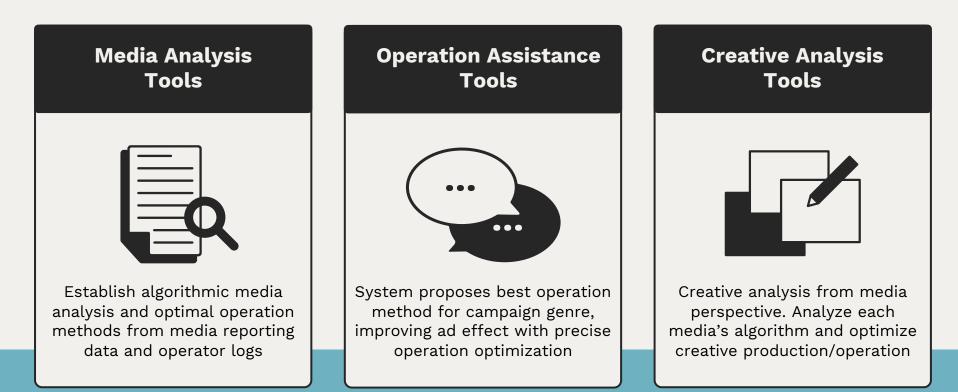
## Comprehensive marketing support through integrated planning offline and online

Full-channel,\*<sup>1</sup> full-funnel\*<sup>2</sup> comprehensive marketing support able to approach multiple needs and multiple targets



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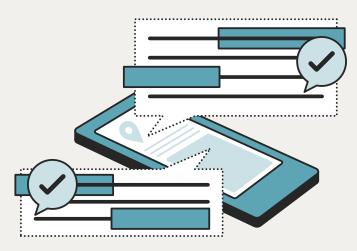
### Leverage technology to maximize substantive ad effect



Maximize ad effect by analyzing main mega-platforms' algorithms to optimize operation

## Launched Joint Solution for ASO with Repro

App store optimization and ad impact maximization with ASO\*







Repro is an ASO expert with an in-house support tool called ASO Insight. With Adways' abundant operational experience, adding this to our ASO consulting delivers even more precise results.

\*ASO (App Store Optimization) refers to measures to optimize an app's information page to increase its app store search ranking, increase visits to its page and improve its conversion rate and quantity. We operate Apple Search Ads but expect strong synergy with better ASO to maximize both ad-based and organic installs.

### Progress of Capital and Business Alliance with Hakuhodo DY Group

Gross Sales from Alliance with Hakuhodo DY Group Number of Clients from Alliance with Hakuhodo DY Group



Gross sales and number of clients showed strong growth when compared with last quarter as well as with the same quarter of last year.

## Ad product business

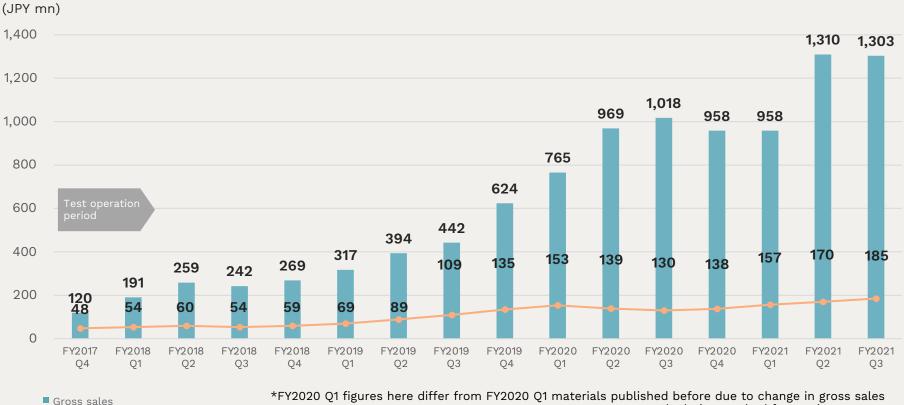
UNICORN, affiliate ad service business etc.

#### **U**UNICORN REDEFINE DIGITAL MARKETING.

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## **Progress of UNICORN**

#### Change in UNICORN Gross Sales and Machine Learning Costs



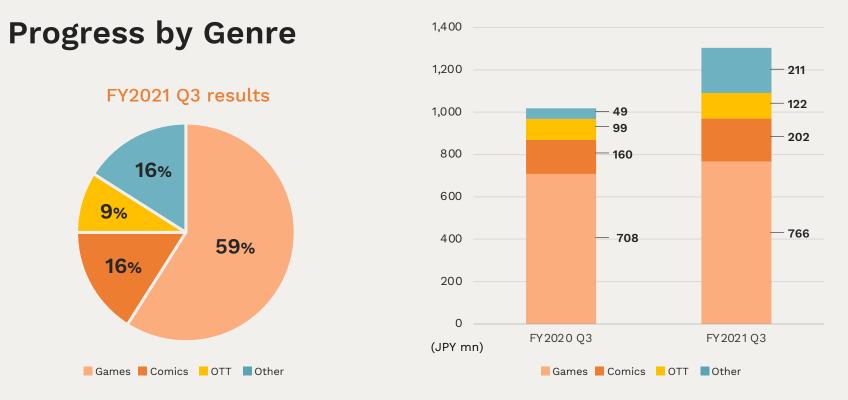
Machine learning costs

calculation method for service sectors.

#### Gross sales increased 128% year on year.

About **UNICORN** 

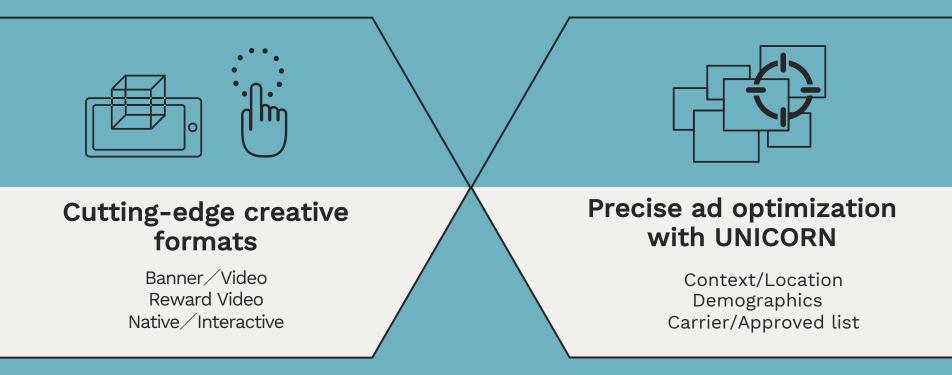
## **Progress of UNICORN**



Significant growth in all genres. In Other, we expect the Web business, focused on brand advertisers, to become our fourth pillar.



## Advanced ad method UNICORN Interactive AD



#### Achieve completely new types of communication with unencountered users by using unprecedented creatives

## **Brand Advertiser Initiatives**

#### Audio Display Ad



#### SSP Partnership with Teads Japan



Audio plays with the images, hitting both the visual and auditory senses

Achieves greater brand recognition, user acquisition and ad cost performance

# Overseas ad business

Comprehensive overseas app & web marketing support business

Third quarter

## **Overseas ad business**

#### China

App Marketing Business (Change in Gross Sales)

#### Taiwan

Made Taiwanese creative agency MATCH Advertising into a consolidated subsidiary

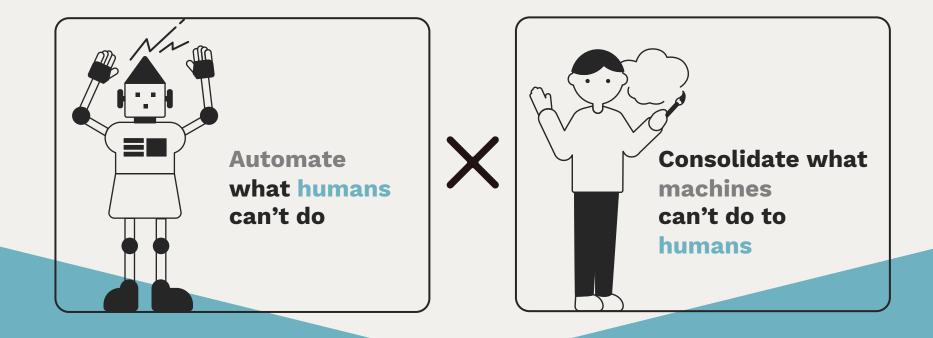


## **Advertising**

#### FY2021 app business gross sales increased 194% YoY

Strengthens marketing strategy and creative domain

## **Co-existence of Humans & Machines**



#### Maximize performance

## Beyond Everything Internet

インターネットの全てを越えていく



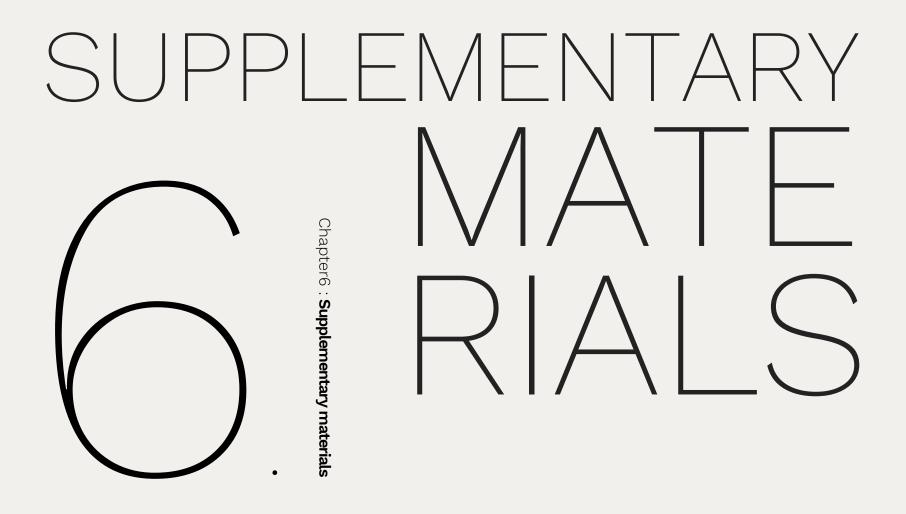
#### OMG, This is Amazing

## Thank you very much for attending our presentation today

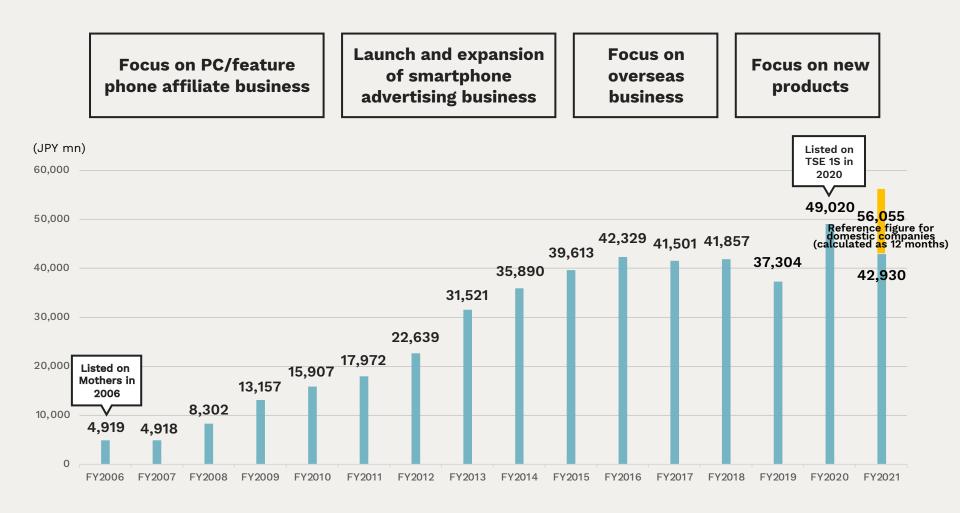
The information provided in this presentation contains forward-looking statements including Adways Inc.'s current plans, outlook, estimates and forecasts related to its business and industry trends. Such statements are subject to certain risks and uncertainties. Actual results may differ from the outlook expressed herein due to risks which may or may not be known at present, uncertainties and various other factors. Adways Inc. makes no warranty that its future outlook and forecasts are accurate, and actual results may differ materially from company estimates and may be worse than those expressed.

Statements made herein are based on information available as of Feb 10, 2022, and a variety of factors may cause the statements to differ from actual results.

Third quarter



#### **Yearly Change in Consolidated Gross Sales**



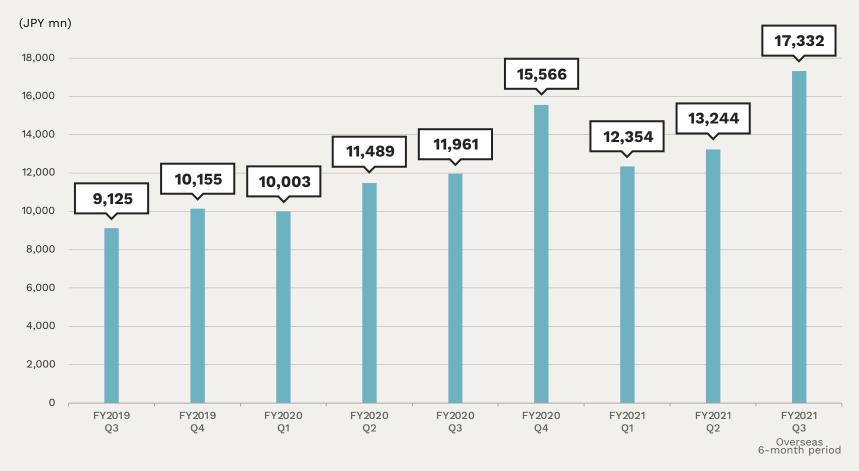
\*FY2021 (12 months for domestic companies) is reference figures combining the results of that year with domestic companies' fourth quarter of the fiscal year ended March 2021 (accounting period) (in line with the change of fiscal year, the accounting period of the fiscal year ended December 2021 was nine months for domestic companies).

#### Yearly Change in Consolidated Operating Profit



\*FY2021 (12 months for domestic companies) is reference figures combining the results of that year with domestic companies' fourth quarter of the fiscal year ended March 2021 (accounting period) (in line with the change of fiscal year, the accounting period of the fiscal year ended December 2021 was nine months for domestic companies).

#### Quarterly Change in Consolidated Gross Sales



\*FY2021 Q3 is a 6-month accounting period for overseas subsidiaries in line with the change of fiscal year.

#### **Quarterly Change in Consolidated Cost of Sales**



\*FY2021 Q3 is a 6-month accounting period for overseas subsidiaries in line with the change of fiscal year.

\*Listing fee and Listing fees/Parent sales show non-consolidated figures.

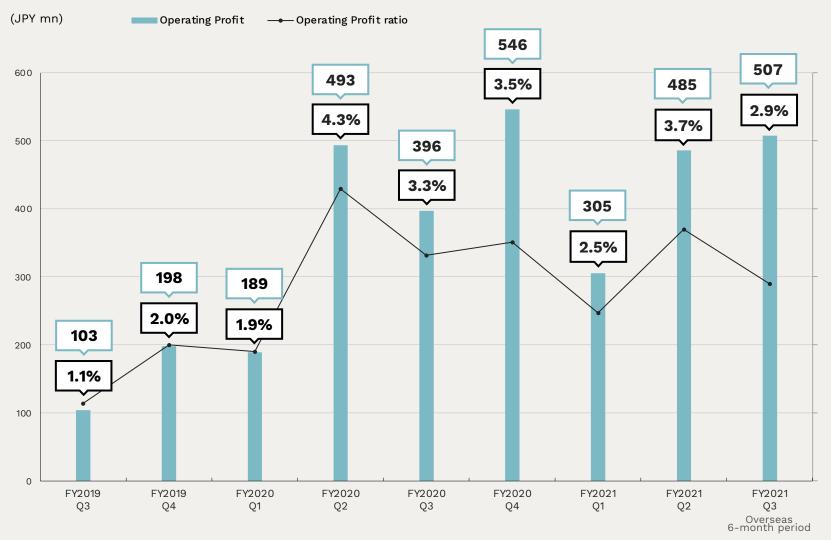
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#### **Quarterly Change in Consolidated SG&A Expenses**



\*FY2021 Q3 is a 6-month accounting period for overseas subsidiaries in line with the change of fiscal year.

#### **Quarterly Change in Consolidated Operating Profit**



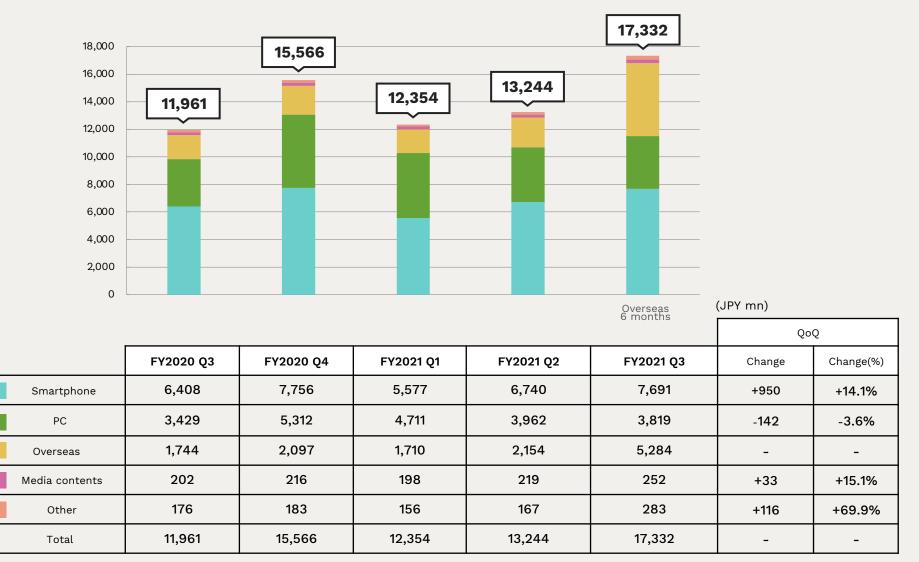
\*FY2021 Q3 is a 6-month accounting period for overseas subsidiaries in line with the change of fiscal year.

#### **Consolidated Balance Sheet (QoQ)**

(JPY mn)

	FY2021 Q3	FY2021 Q2	Change	Change (%)	
Current assets	21,762	17,822	+3,940	+22.1%	
(Cash and deposits)	9,916	9,028	9,028 +887		
Non-current assets	3,511	3,393	+118	+3.5%	
Total assets	25,274	21,215	+4,058	+19.1%	
Current liabilities	10,171	9,364	+806	+8.6%	
Non-current liabilities	165	217	-52	-24.1%	
Total liabilities	10,336	9,582	+753	+7.9%	
Net assets	14,937	11,633	+3,304	+28.4%	

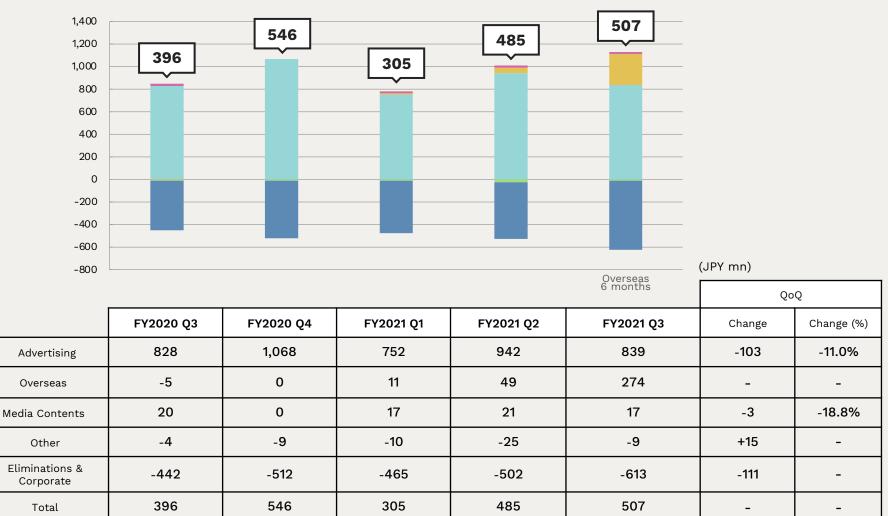
#### **Quarterly Breakdown of Consolidated Sales by Segment**



\*FY2021 Q3 is a 6-month accounting period for overseas subsidiaries in line with the change of fiscal year, so change and rate of change are not listed for Overseas and Total.

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## Quarterly Breakdown of Consolidated Operating Profit by Segment



\*FY2021 Q3 is a 6-month accounting period for overseas subsidiaries in line with the change of fiscal year, so change and rate of change are not listed for Overseas and Total.

\*QoQ Change (%) for Other and Eliminations & Corporate are not listed as they marked operating losses.

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#### **Quarterly Change in Group Employees**



(Persons)	FY2019 Q3	FY2019 Q4	FY2020 Q1	FY2020 Q2	FY2020 Q3	FY2020 Q4	FY2021 Q1	FY2021 Q2	FY2021 Q3
ADW Japan	512	506	533	535	546	558	613	602	611
ADW China	91	88	82	83	90	75	74	79	80
Domestic subsidiaries	96	100	102	100	105	99	101	106	117
Overseas subsidiaries (excluding China)	92	96	98	104	107	110	117	120	119
Temporary workers, part-time employees	113	125	109	139	125	71	77	85	105
Total	904	915	924	961	973	913	982	992	1,032

#### **Company Overview**

Company name	Adways Inc.				
Founded	February 28, 2001				
Business overview	Internet business				
CEO	Sho Yamada				
Capital	JPY 1,716 mn	(As at end of December 2021)			
Gross sales	JPY 42,930 mn (Domestic 9-month period)	(FY2021, Consolidated basis)			
Employees * including temporary workers	1,032 (for the entire group)	(As at end of December 2021)			