

Note on Terms

- The Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) is in effect from the beginning of FY2021. Accordingly, "Net Sales" under the old standard are expressed as "Gross Sales."
- Please note that the gross sales is not official figures that have been audited by the accounting auditor.
- Due to a change in the accounting period starting from FY2021, FY2021 is 9 months for domestic companies and 12 months for overseas subsidiaries, and FY2021 Q3 is 3 months for domestic companies and 6 months for overseas subsidiaries.
- The reporting segments starting from FY2022 are as follows: "Agency Business (Domestic/Overseas)," which provides comprehensive marketing support for apps and websites, and "Ad Platform Business," which operates UNICORN and affiliate ad services, etc.
- Gross profit margin, SG&A expense margin, operating profit margin, ordinary profit margin, profit margin (profit margin attributable to owners of parent), sales cost margin and posting cost margin are expressed as a percentage of the gross sales above.

Chapter1 : Second quarter results

FY2025Q2 Performance

Quarterly Results (YoY · QoQ)

(JPY mn)

	FY2025 Q2	FY2024 Q2 FY2025 Q2	YoY FY2024 Q2			QoQ FY2025 Q1		
		Performance Trends	Results	Change	Change (%)	Results	Change	Change (%)
Gross sales	11,807	~~	13,494	-1,686	-12.5%	14,073	-2,265	-16.1%
Net sales	2,770	••••	3,094	-324	-10.5%	3,136	-366	-11.7%
Gross profit	2,222	-~	2,514	-291	-11.6%	2,619	-397	-15.2%
SG&A expenses	2,483	~~	2,655	-171	-6.5%	2,382	+100	+4.2%
Operating profit/loss	-260	••••	-140	-119	-	237	-498	-
Ordinary profit/loss	-223	••••	-65	-157	-	346	-569	-
Profit/Loss attributable to owners of Parent	-277	~~	-132	-145	-	200	-477	-

Gross YoY **Decrease:** JPY 1,686 mn (-12.5%) **sales** QoQ **Decrease:** JPY 2,265 mn (-16.1%)

Operating YoY Decrease: JPY 119 mn (-) profit QoQ Decrease: JPY 498 mn (-)

^{*}Operating profit/loss, ordinary profit/loss, and profit/loss attributable to owners of parent for Q2 FY2025 were negative. Accordingly, the changes in these figures are not presented.

FY2025 Consolidated Performance Forecasts and Results (January 1, 2025-December 31,2025)

(JPY mn)

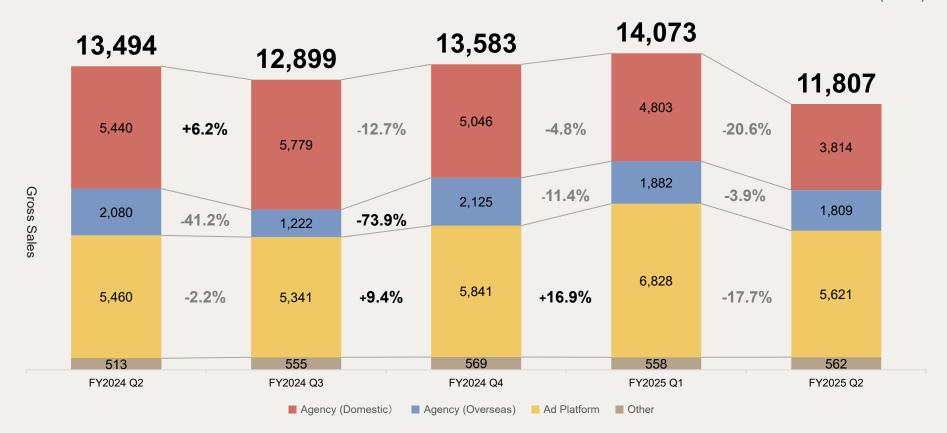
	Gross sales (Reference)	Net sales	Operating profit/loss	Ordinary profit	Profit/Loss attributable to owners of parent
Forecasts	51,600	11,700	20	170	20
Q2 Results	25,881	5,906	-23	122	-76
Forecasts Progress ratio	50.2%	50.5%	-	72.3%	-

Net sales are projected to increase from the Q3 onward, indicating strong performance against the forecasts.

^{*}Due to the negative Q2 results for operating profit/loss and profit/loss attributable to owners of the parent, the forecasts progress ratio is not presented.

Quarterly Change in Consolidated Gross Sales

(JPY mn)



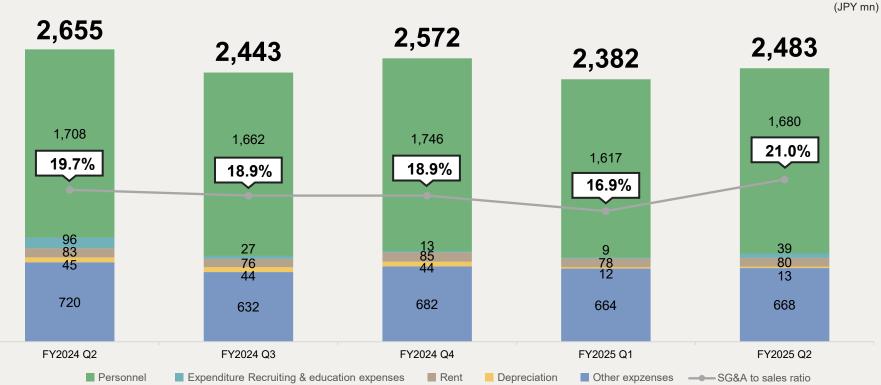
Q2 Gross Sales JPY 11,807 mn -

YoY **Decrease**: JPY 1,686 mn (-12.5%)

QoQ **Decrease**: JPY 2,265 mn (-16.1%)

Quarterly Change in Consolidated SG&A Expenses

The increase in personnel expenses in Q2 FY2025, compared to Q1, is mainly due to the addition of new graduates who joined the Company in April 2025.



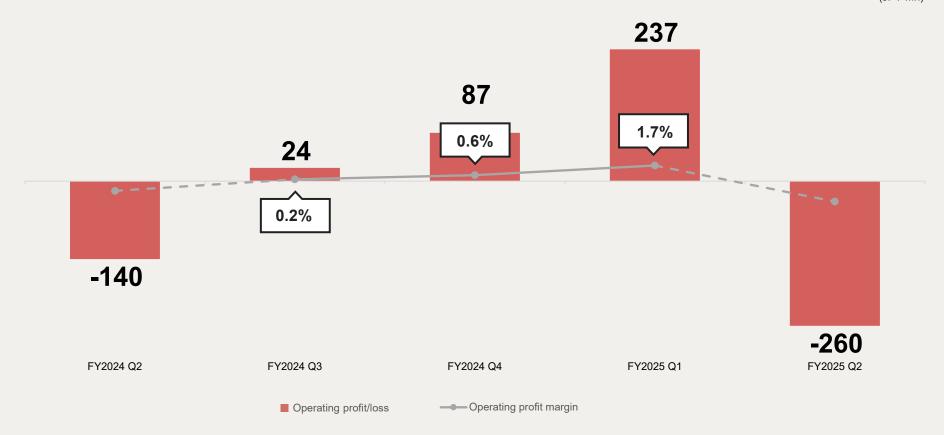
Q2 SG&A Expenses JPY 2,483 mn

YoY **Decrease**: JPY 171 mn (-6.5%)

SG&A to sales ratio: 21.0% (YoY: +1.4 points)

Quarterly Change in Consolidated Operating Profit/Loss

(JPY mn)



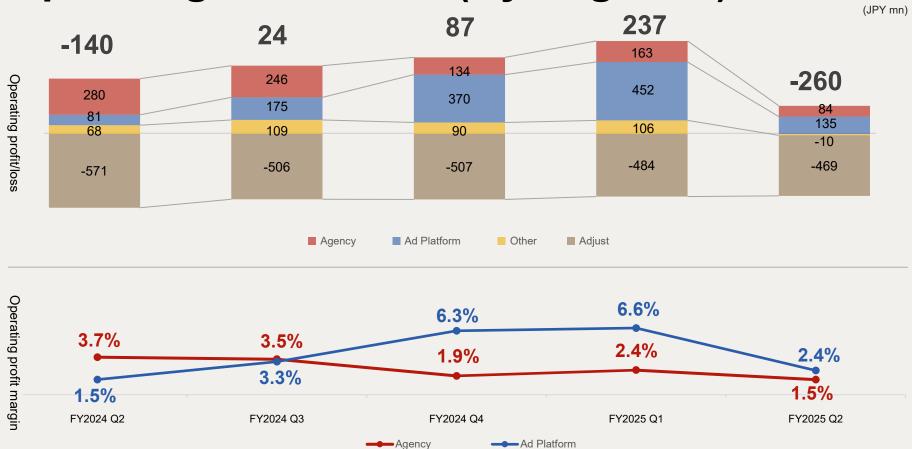
Q2 Operating Profit/Loss JPY -260 mn

YoY Decrease: JPY 119 mn

QoQ Decrease: JPY 498 mn

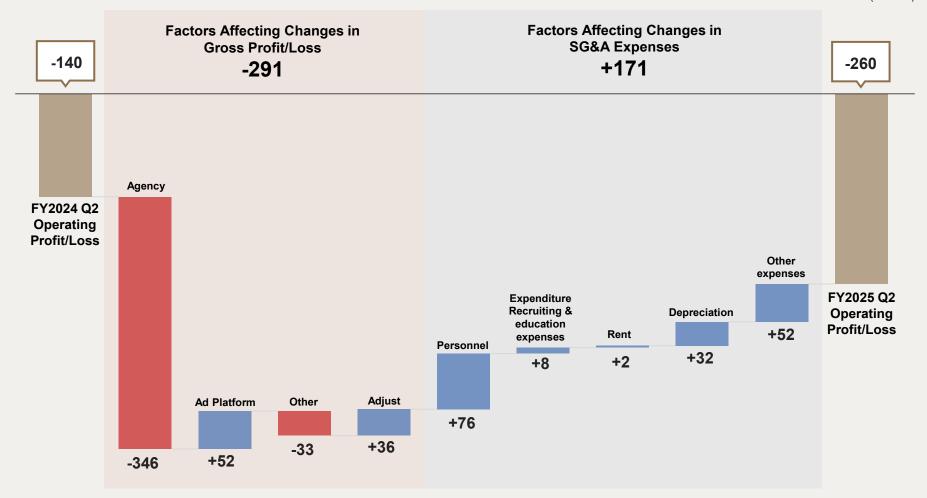
^{*}Operating profit/loss for FY2024 Q2 and FY2025 Q2 was negative. Therefore, the operating profit margin is not presented.

Quarterly Change in Consolidated Operating Profit/Loss (By Segment)



Factors Affecting Changes in Consolidated Operating Profit/Loss

(JPY mn)

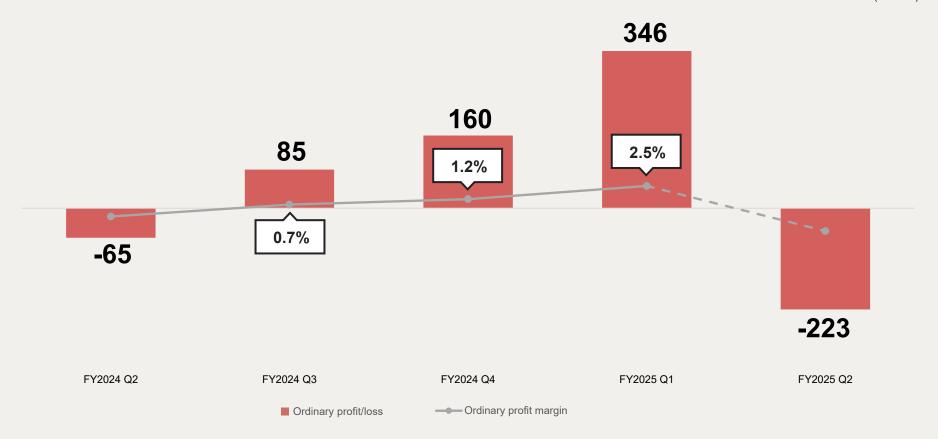


^{*&}quot;Factors Affecting Changes in Gross loss" were indicated in comparison to FY2024 Q2.

("Factors Affecting Changes in SG&A Expenses" were indicated as an increase, as a decrease in SG&A expenses compared to FY2024 Q2 results in an increase (+) in operating profit.)

Quarterly Change in Consolidated Ordinary Profit/Loss





Q2 Ordinary Profit/Loss JPY -223 mn

YoY **Decrease**: JPY 157 mn

QoQ Decrease: JPY 569 mn

^{*}Ordinary profit/loss for FY2024 Q2 and FY2025 Q2 was negative. Therefore, the ordinary profit/loss margin is not presented.

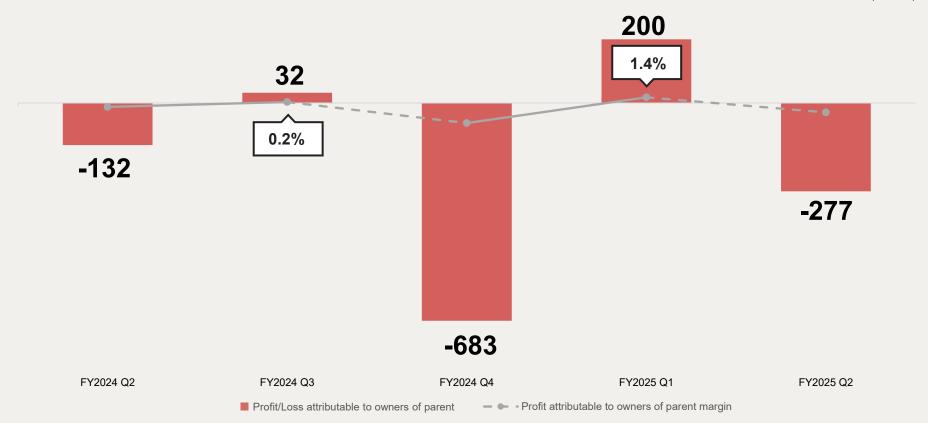
Breakdown of FY2025 Q2 Ordinary Profit/Loss

(JPY mn)



Quarterly Change in Consolidated Profit/Loss Attributable to Owners of Parent

(JPY mn



Q2 Profit/Loss Attributable to Owners of Parent: JPY -277 mn

YoY **Decrease**: JPY 145 mn QoQ **Decrease**: JPY 477mn

^{*}Profit/Loss attributable to owners of parent for FY2024 Q2, FY2024 Q4 and FY2025 Q2 was negative. Therefore, the profit/loss attributable to owners of margin is not presented.

Breakdown of FY2025 Q2 Profit/Loss Attributable to Owners of Parent

(JPY mn)

